

Index

A

- aggressive interactions 27
- AI race 210
- alignment of the dairy building 198
- analysing \$ implications 222
 - current profitability and viability 222–3
 - return on additional capital 215, 224–7
- animal welfare, compromised by fear 31
- automated jetter systems 120
- automated yard cleaning systems 127
- automatic cluster removal 96–9
- automatic milking installations 178, 238–42
 - challenges 241
 - cost estimates 240
 - positives and negatives 178
 - possibilities 238–40
- automatic teat spray units 103

B

- backing gates 66, 76–7
 - electrified 78
 - safe use of 77
 - yard cleaning with 127–8
- batch exits/rapid exits 106, 176
- Bob and Jim, Queensland, double up case study 150–1
- borrowing money to improve capital base 214
- bucket (machine) cleaning 118
- budget preparation 228–32
 - cash flow budget 231–2
 - YIYO budget 228–31
- bullying 65

C

- calm, consistent routine 64
- calver 215
- capital 214–15
- case study farms 138
 - double up case studies 139–51
 - rotary case studies 162–8
 - swingover case studies 153–61
- cash flow budget 231–2
- cattle ramp 210
- chemical store 208
- children in the dairy 87
- Chris and Jan, Victoria, double up case study 141–3

- clean-in-place (jetter) cleaning 118–20
- cleaning
 - essential elements 116
 - water role in 116–17
- cleaning up 115–30
 - increasing labour productivity 7
 - machine cleaning 118–21
 - performance measures 17–20, 132–7, 252–5
 - principles – cleaning up 116–17
 - yard cleaning 122–30
- Cliff, New South Wales, swingover case study 160–1
- cluster attachment 96, 258
 - at the right time 111
- cluster idle time 182
- cluster removal 96, 258
 - automatic 96–9
 - manual 96–7
- cluster slip 107
- cluster throughput 179
- clusters, idle cluster placement 99
- clusters/operator 21, 136, 189–90, 255
- compaction (laneways) 53
- concreting 70, 71, 201
- control measures (hazards) 38
- cooling (yard) 74–5
- cow angle – milking position 205–6
- cow area, design principles 36, 195–211
- cow basics 26–31
- cow behaviour 26–31, 42–3, 65
 - aggressive interactions 27
 - bullying 65
 - fear 29–31
 - handling and behaviours 32, 33, 34
 - learned associations 64
 - learning (cows) 28
 - principles – paddock to yard 42–3
 - social behaviours 27
 - see also* stockhandling
- cow comfort 28, 86
 - and milk out time 110
- cow entry (to dairy) 91–2, 257
- cow exit 104, 259
 - batch exits/rapid exits 106, 176
 - discouraging re-entry (rotary dairy) 107
 - drafting 104–5
 - exit design 104
 - exit gates 105
 - feeding, effect on exit 104
 - rotary dairies 106

cow-flow 36–7
 dairy entry 64–6, 86
 dairy exit 104–7
 paddock to yard 42–3
 cow identification 94–5
 auto ID race 81
 problem cows 94–5
 cows, people, facilities 14, 15, 25–40, 196, 236
 cows/cluster/hour 21, 137, 255
 cows/operator/hour (cups on cups off) 19, 134, 255
 cow's walking speed 20, 42, 135, 255
 CowTime Clinic 10
 CowTime Course 11
 CowTime Guidelines 10
 CowTime Milking Monitor 10, 252, 253–4
 CowTime On-farm Advisor 11
 CowTime project, goals 5–9
 CowTime Quick Notes (list of topics) 249–50
 crowding (cows) 27
 crush (cattle) 210
 current profitability and viability 222–3
 cushioned surface stone trap 60
 Cyril and Leslie, Western Australia, swingover case study 154–5

D

dairy, design considerations 195–211
 CowTime cost cutters 211
 dairy efficiency, maximising 188–9
 dairy entrance 79–81
 design 79
 entry race 81
 footing in 79
 lighting 79
 restrictions and distractions 80–1
 stray voltage 82
 width 80
 dairy entry 63–83
 cow entry 91–2, 257
 CowTime cost cutters 83
 encouraging cows to enter 66
 holding yards 67–78
 increasing labour productivity 6
 principles 64
 training heifers to enter the dairy 65–6
 dairy exit
 cow exit 91, 104–7, 259
 design 104
 exit gates 105
 dairy planning 169–94
 dairy size 179–93
 cluster idle time 182
 cluster throughput 179
 equipment output 184–5
 labour output 187–8
 maximising dairy efficiency 188–9
 milk out time 180–1
 milker throughput 185
 sizing a herringbone 189–90
 sizing a rotary 190–3
 unit time 183–4, 261–2
 work routine time 185–7, 257–60
 dairy types 173–8
 David and Cathy, South Australia, rotary case study 164–6
 design considerations 36, 195–211
 general infrastructure 199–201
 inside the dairy 202–10
 key principles to keep in mind 196
 site considerations 197–8
 dirty teat prevention 93
 discouraging re-entry (rotary dairy) 107
 distractions
 dairy entrance 80–1
 laneways 49
 dominance 27, 42–3
 double up case studies 139–51
 Bob and Jim, Queensland 150–1
 Chris and Jan, Victoria 141–3
 Mark, Western Australia 144–5
 Phil and Shannon, South Australia 148–9
 Phillip, Karen and Jason, Tasmania 146–7
 Tom and Stephanie, New South Wales 139–40
 double up herringbone 175
 cluster idle time 182
 equipment output 184
 sizing a herringbone 189–90
 dovetail high point design (junction) 58
 drafting 104–5
 rapid exit 106
 drainage
 holding yards 73
 laneways 54
 laneway-yard junction 57
 drainage pipes 73
 Duncan, Tasmania, swingover case study 156–7

E

effluent management 199
 electrical controls (in the dairy) 202
 electrical supply 200–1
 electrified backing gates 78
 emergency surfaces (laneway-yard junction) 59
 encouraging cows to enter the dairy 66
 entry race 81

entry to dairy 63–83
entry to laneway (from paddock) 44–5
equipment output 184–5
exit design 104
exit gates 105
expert advice, dairy planning 171

F

facilities (milk harvesting) 36–9, 236
 control measures (safety) 38
 cow area – design principles 36
 improving cow-flow 36–7
 key elements (milk harvesting) 14
 milking area 202–11
 occupational health and safety 37
 personal protective equipment 38
 risk assessment 37
 worker comfort 39, 86–7, 209
fear (in cows) 29
 behaviours that provoke fear 35
 effects of 29–31, 64
 reducing fear of people 35
feeding in the dairy 66, 92, 258
 effect on exit 104
feeding systems (in the dairy) 207
fencing (holding yards) 74
 fence height 74
 post and rail size 74
 post and rail spacing 74
fencing (laneways) 54
 position of posts 54–5
 position of wire 55
financial analysis 213–33
 analysing \$ implications 222–7
 benefits of 221
 cash flow budget 231–2
 current profitability and viability 222–3
 getting assistance 218
 key principles to keep in mind 214–16
 making changes 217–21
 preparing budgets 228–32
 return on additional capital 224–7
 year-in-year-out budget 228–31
flight zones (cattle) 27
flood wash cleaning 127–9
 200 litre flood wash drums 129
 large tank in yard 128
 pipe and riser flood wash 129
foot placement 42
footbath stone trap 60
footing in dairy entrance 79
foundation (laneways) 50, 51
future trends 236–7

G

gate position (paddocks) 44–5
gates
 backing 66, 76–7
 sweep 76
 yard 61
gateway drainage 45
gateways (from paddock) 44
glossary 263–6
goals
 and financial implications 217–18
 CowTime project 5
 good stockhandling 9
 increasing labour productivity 5–7
 making milking easier, safer, more pleasant
 7–8
good stockhandling 9
 what's possible 9
graphs, types of 133–7

H

hand held teat spraying 101–2
handling facilities 210
hazards
 control measures 38
 paddock to yard 43
 risk assessment 37
hearing (cows) 26
heifers, training to enter the dairy 65–6
herd dominance 27, 43
herd expansion 220–1
 and existing debt commitments 221
 and feed costs 220
 and upgrading infrastructure 221
 labour issues 220
 management issues 220
herd management systems 199–200
herd size and laneway width 47
herding 27
herringbone dairies
 cluster idle time 182
 equipment output 184
 labour output 187–8
 positives and negatives 174–6
 sizing 189–90
 types of 173
 work routine time 185–6, 260
high point (laneway-yard) junction 57
holding yards 67–78
 design 67
 drainage system 73
 fencing 74
 shade and cooling 74

holding yards — *continued*
size, shape and width 67–9
slope of yard 71–3
surface 70–1
yard cleaning 122–30
hose cleaning systems 124–5
hoses 124
hydrant washing 125–6

I
in-dairy washdown systems 121
in the dairy 85–114
chemical store 208
cow angle – milking position 205–6
CowTime cost cutters 113
design considerations 202–10
electrical controls 202
feeding systems 207
handling facilities 210
increasing labour productivity 6–7
key principles to keep in mind 86–7
message points 206
milk room 207
milking area 89–90, 202
milking platform 204–5
milking the cow 108–12
milking work routine 91–107
operator controls 202
people facilities 209
performance measures 17–20, 132–7,
252–5
pit depth 202–3
pit floor and drainage 204
pit width 203–4
plant room 208
storage areas 209
water access in the pit 206
increasing labour productivity 5–7
cleaning up 7
dairy entry 6
in the dairy 6–7
paddock to yard 5–6
what's possible? 5
industry performance graphs 132
reading the graphs 132–3
types of graphs 133–7
infrastructure 199–201, 221
injury, and fear 30

J
jetter cleaning 118–20
automated jetter systems 120
jetter set-up 119
wash drums 119

junctions, (laneway-yard) 57–62
designs 57–8
drainage 57–8
kerbing 58
surfaces 59

K

Karl, Victoria, rotary case study 167–8
kerb as stone trap 59
kilometres/hour (cow's walking speed) 20, 42,
135, 255
Kym, Phillip and Ken, South Australia,
swingover case study 158–9

L

labour output 187–8
labour productivity, increasing 5–7
laneway construction 50–3
foundation and surface layers 50
materials 51–2
laneway-yard junctions 57–62
laneways 46–56
compaction 53
design 46–7
drainage 54
fencing 54–5
layout 48
length 47
maintenance 56
restrictions and distractions 48–9
surface slope 53
width 46–7
learned associations (cows) 64
learning (cows) 28
learning from others 131–68
case study farms 138–68
industry performance graphs 132–7
let-down
effect of fear 30
hormone 108
milking characteristics 108–11
life stages, and change 218
lighting
dairy entrance 79
milking area 89
litres/operator/hour (cups on cups off)
20, 134, 255
litres/operator/hour (TMHT) 21, 137, 255
location (of dairy) 197

M

machine cleaning 117–21
performance measures 17–20, 132–7, 252–5

- machine cleaning time 20, 135, 255
 - maintenance, laneways 56
 - making changes 217–21
 - and life stages 218
 - check goals 217–18
 - financial implications 218
 - get help with financial analysis 218
 - implications of more cows 220–1
 - motivation for change 217
 - upgrade or new dairy? 219
 - making milking easier, safer, more pleasant 7–8
 - what's possible? 8
 - manual cluster removal 96–7
 - manual yard cleaning systems 123
 - hose systems 124–5
 - hydrant washing 125–6
 - Mark, Western Australia, double up case study 144–5
 - materials (laneway) 51
 - foundation layer 51
 - surface layer 51–2
 - measuring milk harvesting performance 17–23
 - performance measures 18–21, 252–6
 - targets in milk harvesting 22
 - total milk harvesting time 21
 - message points (dairy) 206
 - milk harvesting performance measures 18–21
 - calculations 255
 - graphs 133–7
 - milk harvesting performance, measuring 17–23
 - milk harvesting performance targets 22, 170
 - milk harvesting system 13
 - key elements 14
 - main processes 15
 - system overview 14–16
 - milk out time 108–9, 180–1
 - and cow comfort 110
 - attaching clusters at the right time 111
 - cluster removal (at the right time) 96–8
 - prolonged 110
 - seasonally calving herds 181
 - slow milking cows 111–2
 - year round calving herds 180–1
 - milk room 207
 - milk yield, and fear 30
 - milker comfort 39, 86–7, 196, 202–5, 209
 - milker throughput 185
 - milking area 88–90, 202–5, 209
 - lighting 89
 - noise 90
 - ventilation 88
 - working environment 88
 - people facilities 209
 - milking machine cleaning 118–21
 - automated jetter systems 120
 - bucket cleaning 118
 - essential elements 116–7
 - in-dairy washdown systems 121
 - jetter cleaning 118–20
 - reverse flow cleaning 118
 - water, role in cleaning 117
 - milking machine cleaning time 20, 135
 - Milking Monitor 10, 252, 253–4
 - farm data collection form 253–4
 - milking platform 204–5
 - milking position (cow) 205–6
 - milking speed 108–11, 180–1
 - milking the cow 108
 - let-down hormone 108
 - milk out time 108–11
 - slow milking cows 111–12
 - milking work routine 91–107, 257
 - cluster attachment 96, 258
 - cluster removal 96–100, 258
 - cluster slip 107
 - cow entry 91–2, 257
 - cow exit 104–7, 259
 - feeding in the dairy 66, 92, 258
 - miscellaneous activities 107, 259
 - teat disinfection 100–3, 259
 - teat preparation 93–5, 258
 - see also* work routine time
 - minutes (machine and yard cleaning) 20, 255
 - more cows, implications of 220–1
 - motivation for change 217
- N**
- negative handling and behaviours 32, 33, 34
 - negative interactions (between cows) 27
 - new dairy
 - or upgrade? 219
 - planning 169–94
 - noise, milking area 90
- O**
- occupational health and safety 37, 39, 88–90
 - control measures (hazards) 38
 - lighting 89
 - make milking easier, safer, more pleasant 7–8
 - noise 90
 - personal protective equipment 38
 - ventilation 88
 - office (in the dairy) 209
 - operator controls (in the dairy) 202
 - opportunity cost 215
 - oxytocin 108

P

- paddock gateways 44
 - position 44–5
 - width restrictions 44
- paddock to yard 41–62
 - CowTime cost cutters 62
 - entry to laneway 44–5
 - increasing labour productivity 5–6
 - key principles to keep in mind 42–3
 - laneway-yard junctions 57–62
 - laneways 46–56
 - performance measures 17–20, 132–7, 252–5
- payback period 215
- people 236
 - key elements (milk harvesting) 14
 - occupational health and safety 37
 - people facilities 209
 - positive cow/people relations 33
 - personal protective equipment 38
 - reducing cows fear of 35
 - worker comfort 39, 86–7
- people facilities (in the dairy) 209
- performance measures 18–19, 134–7, 252–5
 - clusters/operator 21, 136, 255
 - cows/cluster/hour 21, 137, 255
 - cows/operator/hour (cups on cups off) 19, 134, 255
 - kilometres/hour (cow's walking speed) 20, 135, 255
 - litres/operator/hour (cups on cups off) 20, 134, 255
 - litres/operator/hour (TMHT) 21, 137, 255
 - minutes (machine and yard cleaning) 20, 135–6, 255
 - working out (calculations) 252–6
- personal protective equipment 38
- Phil and Shannon, South Australia, double up case study 148–9
- Phillip, Karen and Jason, Tasmania, double up case study 146–7
- physical restrictions
 - dairy entrance 80
 - laneways 49
 - paddock gates 44–5
- pit depth 202–3
- pit floor and drainage 204
- pit width 203–4
- planning a new dairy 169–94
 - bottom line 196
 - dairy size 179–93
 - dairy type 173–8
 - design implications 170–1
 - expert advice 171

- financial analysis 213–33
- key principles to keep in mind 170–2
- project management 196
- revisit initial decisions 172
- understand limitations 171
 - see also* design considerations
- plant room 208
- plumbing 200
 - see also* drainage
- positive cow/people relations 33
- positive handling and behaviours 32, 33, 34
- positive interactions 64
- preparing budgets 228–32
- preventing dirty teats 93
- problem cow identification 94–5
- project management 196
- prolonged milk out time 110
- psychological stress 39
- pumps 124, 200

R

- race, AI 210
- race, entry to dairy 81
- rapid exit drafting 106
- rapid exit herringbone 176
 - cluster idle time 182
- Red and David, Queensland, swingover case study 152–3
- reference sources 243–8
- return on additional capital 215, 224–7
- reverse flow cleaning 118
- risk assessment (OH&S) 37
- robotic milking systems 238–41
 - see also* automatic milking installations
- rotary case studies 162–8
 - David and Cathy, South Australia 164–6
 - Karl, Victoria 167–8
 - Wayne and Joan, Victoria 162–3
- rotary dairies 177–8
 - cluster idle time 182
 - herd milking time 193
 - number of clusters 192–3
 - rotation speed 190–1
 - sizing 190–3
 - work routine time 260
- rushing (in the dairy) 87

S

- scrapers 125
- seasonally calving herds, milk out time 181
- shade and cooling, holding yards 74–5
- single slope yard 72

- site considerations 197
 - alignment of building 198
 - general infrastructure 199–201
 - location 197
 - vehicle access 197
- size of dairy 179–93
- slope of yard 71–2
 - drainage and cleaning 123
 - single slope yard 72
 - two slope yard 73
- slopes on hills (laneways) 53
- slow milking cows 111–12
- slowing dairy entry 81
- smell (cows) 26
- social behaviours (cows) 27–8
- social restrictions 49
- spray guns and nozzles 102
- sprinklers 75
- spur drains 54
- stockhandling 9, 32–5, 64
 - and fear 30
 - behaviours that provoke fear 35
 - changing attitudes and behaviour 33–4
 - learned associations 64
 - positive and negative handling 32
 - positive cow/people relations 33, 64
 - principles – dairy entry 64
 - principles – paddock to yard 64
 - reducing fear of people 35
 - what's possible 9
- stone traps 59–60
- storage areas (in the dairy) 208, 209
- strategic washing of teats 93–4
- stray voltage 82
- surface layer (laneways) 50, 51–2
- surface slope (laneways) 53
- sweep gates 76
- swingover case studies 153–61
 - Cliff, New South Wales 160–1
 - Cyril and Leslie, Western Australia 154–5
 - Duncan, Tasmania 156–7
 - Kym, Phillip and Ken, South Australia 158–9
 - Red and David, Queensland 152–3
- swingover herringbone 174
 - cluster idle time 182
- system overview (milk harvesting) 14
 - individual systems 16
 - integrated and efficient systems 15–16
 - key elements 14
 - main processes 15

T

- table drains 54
- teat dipping 100–1
- teat disinfection 100–3, 258
- teat end damage, checking for 100
- teat preparation 93–5, 258
 - preventing dirty teats 93
 - problem cow identification 94–5
 - strategic washing of teats 93–4
 - washing teats 94
- teat spraying
 - automatic teat spray units 103
 - hand held 101–2
 - spray guns and nozzles 102
- timer latches (paddock gates) 45
- Tom and Stephanie, New South Wales, double up case study 139–40
- top labour productivity
 - cleaning up 7
 - dairy entry 6
 - in the dairy 7
 - paddock to yard 6
- total milk harvesting time 21, 137
- training heifers to enter the dairy 65–6
 - entering the main herd 65–6
 - first steps 65
- training milking staff 87
- two slope yard 73

U

- unit time 183–4
 - use in sizing a dairy 189–293
 - working out 261–2
- untrained visitors and children 87
- upgrade or new dairy? 219

V

- vehicle access 197
- ventilation, milking area 88
- vision (cows) 26
- visitors in the dairy 87

W

- walking, cows' energy requirements 47
- walking speed (cows) 20, 42, 135, 255
- washing teats 94
- water
 - machine cleaning 117
 - role in cleaning 116
 - yard cleaning 117
- water access in the pit 206

water supply and storage 199
watertable depth 54
Wayne and Joan, Victoria, rotary case study
162–3
website 11
width, laneways 46–7
width restrictions (paddock gates) 44
work routine time 185–7
 working out 257–60
 see also milking work routine
worker comfort 39, 86–7, 209

Y

yard cleaning 122–30
 automated systems 127
 backing gate cleaning 127–8
 CowTime cost cutters 130
 flood wash cleaning 127–9
 manual systems 123–6
 pre-wetting yard surface 122
 volume and pressure 122
 water, role in cleaning 117
 yard slope and drainage 123
 yard surface 123
yard cleaning time 20, 136, 255
yard drainage system 73
yard entry 60–1
yard fencing 74
yard gates 61
yard shape 68
yard size 67
yard slope 71–3, 123
yard space reduction options 66, 76–8
yard surface 70
 concrete strength 71
 diamond grooving 70–1
 ease of cleaning 123
 removing roughness 71
 texturing concrete 70
yard wetting 122
yard width 68–9
year-in-year-out (YIYO) budget 228–31
year round calving herds, milk out time
180–1